



# Data and Financial Innovation

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# Data Concepts

## ○ What does the dictionary define **data**?

- › Factual information used as a basis for making a decision or developing a theory;
- › Facts or information acquired by observation, experiment or investigation;
- › Information in the form of text, numbers, sound, and images that can be processed by a computer

## ○ Widely used meaning of data

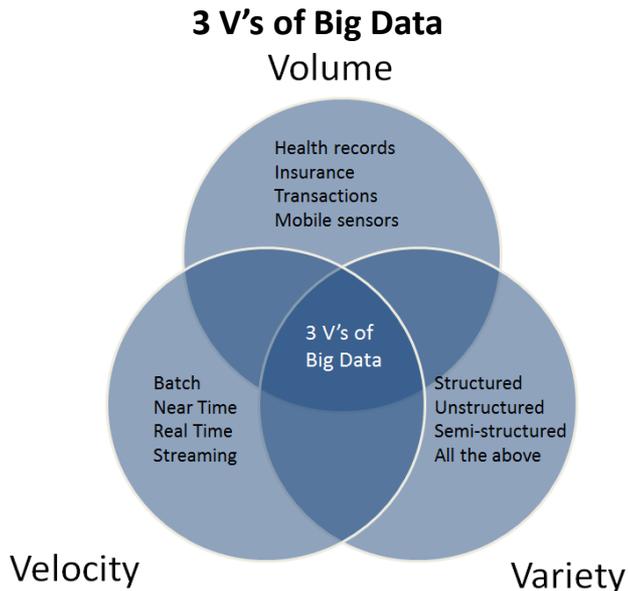
- › Things necessary to create information
  - Data → Information → Knowledge
    - E.g., measuring global temperatures for the past 100 years (data) → Global warming is underway (information)
  - Evaluated as 'the oil of the 21<sup>st</sup> century', 'a source of a competitive advantage that surpasses the traditional factors of production, such as capital and labor' and so on.
- › Information stored in some format that can be processed by the computer
  - Changes in the way data is collected or gathered and analyzed
    - (1) Storing data by hand (manual data storage) → manual data analysis
    - (2) Entering data manually into the computer (manual data entry) → data analysis using the computer
    - (3) Accumulating data automatically in the computer, machines, sensors or other devices → computer-assisted data analysis

# Data Concepts

## ○ Related keywords

### › Big data

- An extremely large dataset that cannot be stored or processed by traditional methods
- 3Vs (volume, velocity, and variety) are three defining properties of big data.
- Big data's growth started with the explosive growth of data driven by advances in sensors, IoT devices, smartphones, wireless networks, logs, cameras, microphones, RFID, and social networking platforms.
- Algorithms such as machine learning algorithms are also rapidly developed to analyze big data.



# Data Concepts

- Big data platform: Data collection → storage → processing → analysis → description and visualization
  - Big data employ differentiated methods including distributed data storage and processing.
  - Real time processing has been growing gradually.
  - Traditional data analytics focuses on uncovering causal relationships whereas big data analytics primarily examines data to discover correlations.

## Key functions of big data platform components

| Data collection                                                                                                   | Data storage                                                  | Data processing                                | Data analytics                                                                                                       | Description   |
|-------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------|------------------------------------------------|----------------------------------------------------------------------------------------------------------------------|---------------|
| Unstructured data collection<br>Structured data collection<br>ETL<br>Web Robot<br>EAI, ESB, FTP, etc.<br>Open API | Raw data<br>NoSQL<br>Memory<br>Search engine<br>Data security | Batch processing<br>Real time processing (CEP) | Text analytics<br>Machine learning<br>Statistics<br>Data mining<br>SNS analysis<br>Predictive analytics (algorithms) | Visualization |

Source: Ahn, Chunmo (2017)

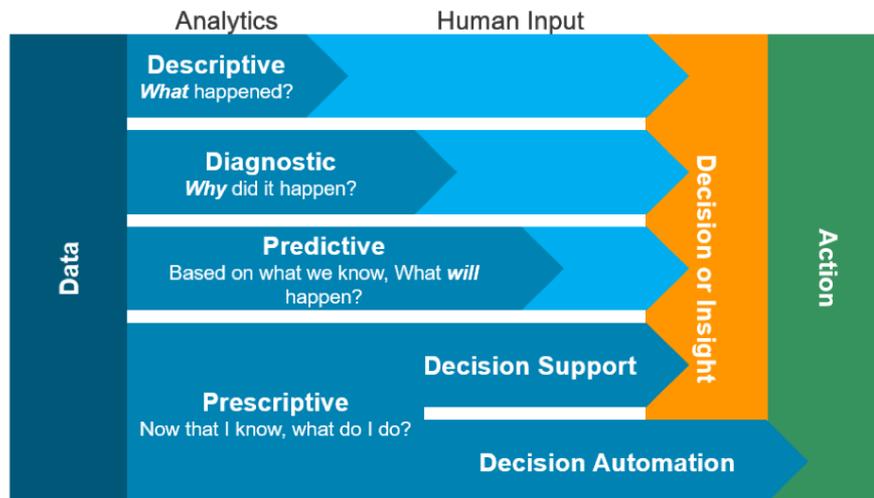
## › Cloud computing

- Computing services, such as data storage and computing power, delivered on demand by external providers
- Core infrastructure for big data applications

# Data Concepts

## ○ Data applications

- › Data are used to identify and solve problems.
- › Increasing likelihood of data usage at each stage
  - (descriptive) What happened?
  - (diagnostic) Why did it happen?
  - (predictive) What will happen?
  - (prescriptive) What do I do?
- › Change in the basis for decision-making from intuition to data.



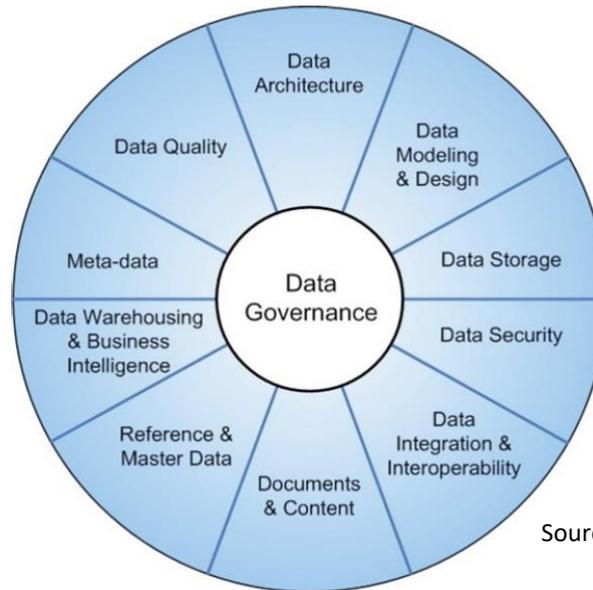
Source: Gartner(2015)



# Data Concepts

## ○ Data management

- › It is aimed at creating value by acquiring high quality data and actively using them.

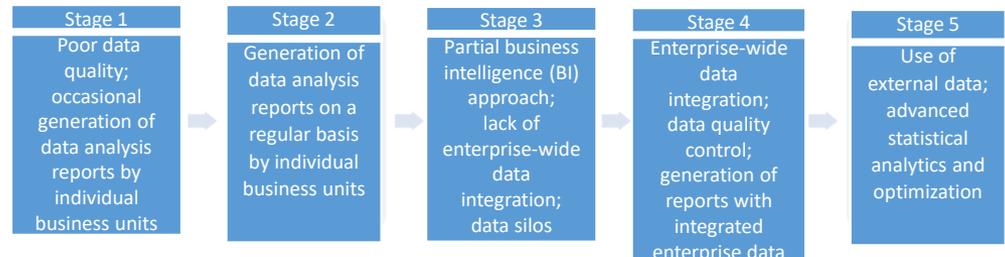


Source: Cho, Wanseob (2017)

## Five stages of a company's analytical competitiveness

### › Methods of data sharing

- (1) Data exist and are stored separately.
- (2) Data are managed in departmental silos.
- (3) Enterprise-wide data sharing
- (4) External data consolidation



Source: Kim, Okgi (2018)

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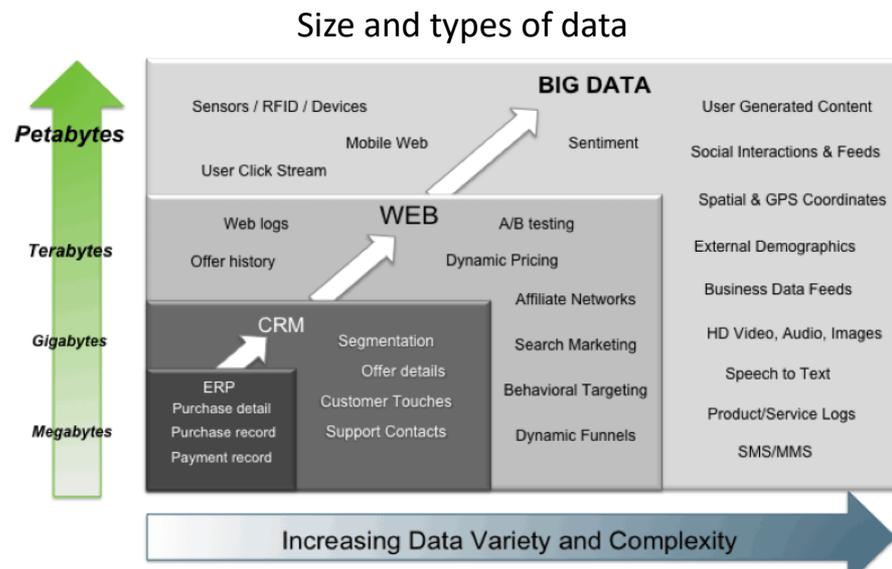
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# Data Applications

## ○ Data applications in non-financial firms and public institutions

### › Types of data

- (1) Enterprise Resource Planning (ERP)
- (2) Customer Relationship Management (CRM)
- (3) Weblogs
- (4) Data generated by sensors, RFID, mobile web, user click streams, SNS and other various platforms



Source: Teradata

# Data Applications

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## › Purposes of using data

- (General) analysis of business performance using performance measures such as revenue and profit
- (Manufacturing) backlog management, inventory and quality control, and maintenance and repairs
  - GE generates 75% of its revenue from providing maintenance and repairs based on data from sensors on its products.
  - Siemens has increased its productions volume eight-fold by analyzing data from facilities and re-adjusting its production lines.
  - Volvo increased efficiency in vehicle maintenance using data from sensors installed in Volvo cars.
- (Sales and marketing) analysis of sales patterns and customers, and marketing
  - Customer acquisition and retention, and up-sell and cross-sell
  - A company's call center classifies customer propensities based on a history of previous customer interactions, and provides customized responses to customers. Customer feedback is used to develop a next-generation statistic model of customer behavior.
  - Product development which reflects the results of weblogs and social platform analysis
- (Public sectors) healthcare, communications, welfare, transportation, environment, and crime/fraud detection
  - Crime predictions (predicting times and places that have high probability for crime occurrence), offender profiling, etc.
  - Traffic forecasting, toll road revenue estimation, and real time traffic information service
  - Preemptive response to the spread of bird flu or avian influenza

# Data Applications

## ○ Data applications in financial services firms

### › Driving factors behind big data usage (Gutierrez, 2014)

- Channels for the delivery of financial products or services go online.
  - Exponential growth in the amount of customer data which are not accumulated offline
  - Significantly increased frequency of transactions in financial products due to the ease of executing financial transactions online
- New sources of data generated from new platforms, such as social media data
  - Reasoning with data about a group to which an individual belongs to or relationships between individuals
- Tighter risk exposure rules and reporting requirements for financial services firms

### › Types of data

- Large amounts of data are generated by financial market infrastructures (systems) and market participants, just as data are accumulated by sensors installed in factory machines.
- Market data
  - Market order and transaction data, press releases, disclosures, analyst reports, news reports, and social media data
  - Data collected by satellites and sensors, and external database
- Customer data
  - Data on the use of channels by customers, including ATM, call center, online, and branch
  - Data on transactions in financial instruments, such as mortgage loans, and credit cards

# Data Applications

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## › Purposes of using data

- (Production) To understand market risk and sentiments, analyze credit risk, and make pricing decisions
  - To measure counterparty credit risk
  - To identify risk factors in complex financial instruments such as mortgages, and make pricing decisions
- (Sales and marketing) To categorize customers according to their consumption behavior and risk profiles, provide services tailored to customers, and acquire customer touchpoints.
  - Capturing information about a client's engagement party through SNS → Recommending a loan product targeting a newly-wed couple
  - A woman in her 30s working at a company located in Yeoido → Recommending the most popular financial product in the same group
- (Operations) To reduce operational costs, comply with tougher financial regulation and reporting requirements, and manage financial liquidity, strengthen internal controls, and detect abnormal trading activity and events.
  - Detecting an attempt made in Busan to withdraw money from a customer's account into which money has been deposited via ATM in Seoul ten minutes ago → Signs of abnormality
  - Korea Exchange (KRX) considers the establishment of a market oversight system based on machine learning.

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# Data and Innovation

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## ○ Open data

- › Data that's available to everyone to access, use and share (Open Data Institute's website)
- › Government data should be open and made available by anyone without restrictions.
  - G8 leaders signed the Open Data Charter at the G8 Summit in 2013.
    - Open data by default
    - Quality and quantity
    - Usable by all
    - Releasing data for improved governance
    - Releasing data for innovation
  - The data must be technically open as well as legally open (see Open Knowledge Foundation).
  - There are exemptions including information and data that could have national security, public good, or privacy implications.
- › Machine-readable data
  - Data in a format that can be read, modified, converted or extracted by software

# Data and Innovation

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## › Open access to government data

- United States (US)

- Adopted open data as part of Transparency and Open Government policies in 2009.
- The federal government runs its open government data portal (data.gov), with proactive participation by state governments.
- Private sector companies like Zillow and WestLaw generate revenue by leveraging open data.\*

\* See Park, Kyeonghyun, et al. (2017)

- United Kingdom (UK)

- Embarked on its open data initiative in 2010 with David Cameron's inauguration as British prime minister.
- Running its open government data portal (data.gov.uk).
- Making efforts to facilitate the use and release of government data through Open Data Strategy (2014).
- Private sector companies such as Open Corporates and Spend Network use government data to produce revenue.\*

\* See National IT Industry Promotion Agency (2014).

# Data and Innovation

- South Korea
  - Article 3.1 of the Act on Promotion of the Provision and Use of Public Data: “Every public institution shall endeavor to enable anyone to readily use public data and shall take measures necessary to promote universal access to the use thereof.”
  - The government’s strategy to revitalize the data industry (June 2018)
    - Selecting data whose demand from the private sector is high as national core data and providing open access to them early.
    - Providing greater access to private sector data of public good nature: Open access to big data on communications, portal search, news reports, distribution, and financial transactions that are in high need for industrial purposes.
  - Launched a public data portal (data.go.kr), and Seoul Open Data Portal.

## Pilot projects in key sectors (proposed)

| Sector                | Institution Name                                                               | Core Data                                                                                                             | Use Cases                                                                                                                  |
|-----------------------|--------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------|
| Medicine & Healthcare | Health Insurance Review & Assessment Service/National Health Insurance Service | Patient personal information, medical department, disease name, healthcare benefits, medication, etc.                 | Patient-tailored diagnosis and treatment services, development of precision medical solutions , etc.                       |
|                       | Private healthcare facilities                                                  | Patient records, medical imaging data, prescription, etc.                                                             |                                                                                                                            |
| Transportation        | Korea Transport Institute/Korea Transportation Safety Authority                | Road conditions, road facilities management, traffic volume, location of an accident, damage, etc.                    | Analytics services to reduce traffic jams and find the causes of car accidents, etc.                                       |
|                       | Tmoney                                                                         | Hourly and regional mobility, the number of passengers getting on/off                                                 |                                                                                                                            |
| Finance               | Bank of Korea/Korea Credit Information Services                                | Economy/finance statistics, retail/corporate loans, tax delinquency, defaults, bankruptcy, etc.                       | Development of customized financial services, insurance fraud analysis, development of delinquency prediction models, etc. |
|                       | Banks/insurance companies/credit card companies                                | Account info, loans, product sales/purchase, internet banking usage, customer complaints, credit card merchants, etc. |                                                                                                                            |
| Telecoms/media        | Telecom operators/IPTV operators                                               | Subscriber/location info, floating population, traffic per service/purchase details, etc.                             | Blocking the spread of infection, commercial area analysis, content recommendation service, ad strategy development, etc.  |
|                       | Korea Press Foundation/Korea Broadcast Advertising Corp. (KOBACO)              | Employees, current status of the advertising market, subscription patterns, digital contents, sales, etc.             |                                                                                                                            |

Source: Government, Extracted partly from the table in the Strategy to Revitalize the Data Industry (June 2018)

# Data and Innovation

- Core public data (National Information Society Agency)
  - (Culture/tourism) book-lending data in national libraries; 3D raw scan data on national treasures; tourism and commercial areas information
  - (Transportation/logistics) parking lots; road signs and traffic information; electric vehicle charging locations
  - (Environment/climate) weather information service
  - (Medicine/healthcare) hospitals and pharmacies; ER facilities; patient datasets
  - (Industry/employment) electronic disclosures; information on the National Pension scheme
  - (Food/Health) ingredients of cosmetic products; foods and nutrients; feed composition
  - (Education) private educational institutions; public education data; school events calendar and lunch menu calendar
  - (Land) building register; land use register; real estate sale prices; public prices of property; demographic distribution
  - (Agriculture/fisheries) final auction prices at the wholesale market
  - (Welfare) disability organizations and facilities; volunteer work and training information
- Most viewed data on the Seoul Open Data Portal
  - Registered population by administrative district category, "dong/gu"
  - Subway map/bus map/information on the number of passengers getting on/off at each station
  - Real time subway arrival information/subway location data
  - Real time air quality/fine dust alerts
  - Information on floating population and businesses

# Data and Innovation

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## ○ Trading data between companies

- › Vibrant trading of private sector data through a data exchange or through individual contracts in the US and China.
  - In those countries, the use of personal information is relatively easy.
  - Acxiom has data on over 10,000 attributes of 2.5 billion consumers around the world.
    - Financial services firms and retail firms combine open data with their internal data, and use them for marketing purposes, e.g., micro targeting.
- › Trading personal or private sector data is relatively limited in South Korea because of stringent privacy regulation.
  - Popular data in the Data Store (Korea Data Agency or K-Data)
    - Dining code > opening hours, menus and prices of restaurants across the nation
    - BC Card > consumption data by region or by industry
    - KB Card > sales data per customer group according to customer profiles
    - Mobile T-Money > information on mass transit services
    - SK Telecom > data on weekday floating population in Seoul

# Data and Innovation

## ○ MyData

### › Background

- Low personal data usage by individuals who are data subjects
- Non-competitive market environment due to information asymmetry
- Incomplete data transmission methods with respect to current account information service

### › Adoption of policies

- Granted individuals the right to data portability, allowing them to receive their personal data from (financial) institutions and transmit the data to third parties.
- Allowed the data subject to exercise his or her right to personal information in the sectors of healthcare, finance, telecommunications, etc.
  - Financial institutions are required to develop APIs and provide API access.

#### Pilot projects in major sectors (proposed)

| Sector                                             | Project Description                                                                                                                                                                                                                                             | Participants                                                                    |
|----------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|
| Medicine/Healthcare] Health management             | Allow users to download health checkup results using smartphone health apps, manage health management information in an integrated manner, including the number of steps and heart rate-> real time health management                                           | Hospitals, and mobile phone manufacturers (including five largest hospitals)    |
| Finance] Asset management                          | Allow users to receive account transaction data and credit card purchase data using open API to get a consolidated picture of financial assets, and receive recommendations for financial products tailored to them -> stable financial planning and investment | Fintech firms, banks, and credit card companies (targeting 1 million customers) |
| Telecommunications] Service package recommendation | Allow telecom operators to download information on the amount of voice and data usage by their subscribers and recommend customized service packages to them -> help households save their communications spending.                                             | KAIT, and telecom operators (targeting 200,000 customers)                       |

Source: Government, Strategy to Revitalize the Data Industry (June 2018)

# Data and Innovation

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## › EU

- Adopted the right to data portability.
  - This right allows individuals to request that a data controller transmits the personal data they have provided to the controller in a structured, commonly used, machine-readable and interoperable format directly to another.
- Allowed third parties to have read and write access to data through API.
  - Read access enables a third party to look at customer data on account balance, transactions, etc. accumulated in a financial institution.
  - Write access enables a third party on behalf of a customer to send payment instructions to a financial institution.
- Included account information service (AIS) and payment initiation service (PIS) in the scope of payment services subject to regulation.

## › UK

- Requiring financial institutions to provide APIs for financial product information in addition to read and write access, as in the EU.
- Boosting the use of a payment accounts comparison service.

## › Australia

- Requiring financial institutions to grant read access and open access to financial product information.
- Widened the scope of financial products subject to open access.

## › US

- Allowed third parties on behalf of customers to access the personal data of the customers through authoritative interpretation.
- Encouraging third parties to use API access, not screen scrapping.

# Data and Innovation

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## › South Korea

- MyData Initiative (July 2018)
  - Included read access.
  - Adopted the right to data portability.
  - Requiring standard API to be used for data transmission between a financial institution and a third party.
  - Introduced a business for personal credit information management.
    - AIS, information account service, data analytics/consulting, investment advisory/discretionary investment service, financial product advice, etc.
  - Proposed the scope of financial products subject to open access
    - (Banks, cooperative banks, savings banks, and insurers) deposit account/credit card transaction data; loan/insurance policy information
    - (Securities companies) information on deposits and withdrawals of investor deposit accounts/CMA, and aggregate amount invested in financial instruments (stocks, investment funds, ELS, etc.)
    - (Telecoms) telecoms billing and payment information
- Open Banking Initiative (February 2019)
  - Included write access.

# Data and Innovation

## ○ Data consolidation and use cases

- › Provision of aggregate data on real estate listings (e.g., Zillow)
  - Collecting and aggregating public real estate data on the actual sale price of homes, their size and structure, liens, maintenance fees, etc.
  - Providing prospective buyers with aggregate data by merging with internal data on for-sale listings, etc.
- › Optimization of night bus routes
  - Designed bus routes using data on the locations and billing address of night time phone calls.
  - Leveraged data on taxi pickup/drop-off locations during night time.
- › Prediction of the spread of bird flu
  - Consolidated farm data and vehicle movement data.
- › Development of comprehensive air-quality index (CAI)
  - Collection of air quality data from various sources → dimensionality reduction → indexation
- › Defeating diseases (Patients Like Me)
  - Social networking site where patients connect and share information with others suffering the same disease(s)
  - Accumulating structured data on diseases and using them in studies to defeat diseases.
  - 0.6 million subscribers with over 2,800 diseases, and 43 million disease data
  - Selling data that patients have uploaded anonymously to pharmaceutical companies and others.

# Data and Innovation

## ○ Innovation in the financial services industry

### › Creation of financial instruments

- Machine learning is applied to asset pricing (Gu et al., 2018).
- New sources of data are collected through image recognition, natural language processing, SNS platforms, etc. and are put to use.
- Competitive attempts are made to predict asset prices using data and platforms from hedge funds.
- Capital distribution efficiency and financial stability in the market are expected to improve through sophisticated risk measurement.

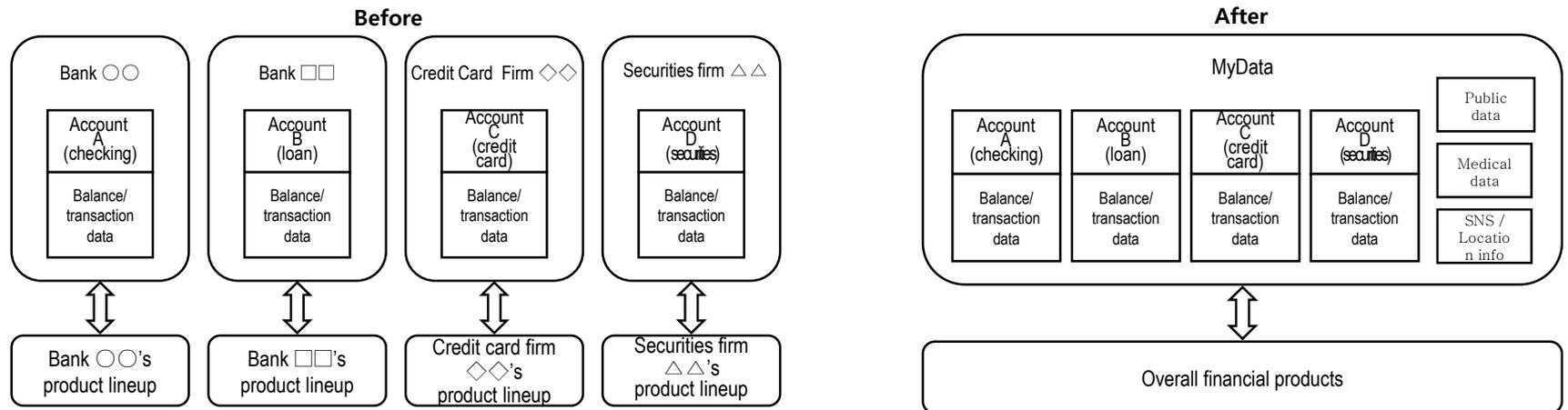
### › Improvement in credit scoring methods

- Problems with existing methods
  - Data used in existing quantitative analysis are limited to financial transactions, utilities billing and payment, delinquency records, etc.
  - Low credit scores have been assigned to borrowers who lack the aforementioned records regardless of their actual repayment ability.
- Assessing and checking the actual repayment ability using big data
  - Machine learning is used to analyze big data (thousands of attributes) in addition to dozens of traditional quantitative indicators.
  - The sentiment, behavior and social relationships of borrowers captured from SNS messages, emails, text messages, etc. are reflected in credit scoring.
  - A great deal of clients with low credit scores have received loans after demonstrating their adequate repayment ability.

# Data and Innovation

## › Assisting consumers in make rational decisions.

- MyData help consumers allocate their financial assets efficiently.
  - Decrease in revolving credit, delinquency or overdraft.
- Offering financial consulting tailored to customers by identifying their consumption patterns, financial position, risk appetite, etc.
  - Customer data is used to find financial instruments whose terms and conditions are a best fit for customers.
  - Recommending low-cost alternatives to the product or service that a customer is now holding or using, with the same benefits the customer could receive.
  - Offering popular products among a group of consumers in the same age or similar income levels



# Data and Innovation

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- › Enhancing customer experience.
  - Increasing real time services
  - Providing life cycle or location-based services by consolidating data from telecoms, healthcare, and SNS.
    - Data consolidation between the financial services industry and other industries would add large value to the society.
  - Delivering seamless customer experience in alignment with other industries.
    - Financial services have large impacts on customer experience in distribution, airline, hotel industries.
- › Data are being used by financial regulators.
  - Data are being leveraged by financial regulators to set priorities among urgent policy tasks.
    - The US Consumer Financial Protection Bureau (CFPB) in collaboration with SAS analyzes customer complaints data, identifies common issues, and sets priorities in addressing problems.

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# Implications

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## ○ Financial services firms' response\*

- › Building the enabling environment for data-based decision-making.
- › Simplifying and automating systems, and reducing operational costs through the adoption of software-as-a-service (SaaS).
- › Providing anytime/anywhere access using Cloud and API.
- › Strengthening data collection and analytical capabilities to understand and identify customer needs.
- › Paying attention to cyber security.
- › Acquiring related workforce and technologies.

\* See Six priorities for 2020, PwC (2016)

# Implications

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## ○ Notes

- › South Korea's privacy regulations are rigorous and stringent.
  - Tricky de-identification procedures, possible re-identification through consolidation of other data, availability of legal exemptions, etc.
- › The infringement of personal rights occurs due to the indiscriminate use of personal information.
  - A surge in unwanted DM, voice phishing, etc.
- › If too much weight is imposed on data only to find correlations without considering causal relationships, this would lead to misjudgments and cause side effects.
  - The US police stopped black or Hispanic drivers, predicting the high probability that a black or Hispanic male between the ages of 20 and 27 driving a used car possesses or uses prohibited drugs (Ahn Chunmo, 2017).

# Implications

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- Big data can be used to tackle social issues and problems.
  - › Big data would provide a clue on how to solve social issues in healthcare, transportation, and others.
  - › Examples of issues in the financial services sector
    - Conflicts of interest between financial institutions and customers arising from the sale of financial products
    - Retirement plan members' apathy and neglect towards retirement pension assets reaching about KRW 200 trillion
    - Lower investment returns of individual investors resulting from their irrational trading behavior
    - Poor returns from publicly offered funds
  - › Data can be used to distill a problem to its essence and address it.